



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

Statewide Result: Improve the safety of people and property

Nisqually Earthquake Recovery

The Military Department is the coordination point for recovery from the February 28, 2001, Nisqually Earthquake, the largest major disaster recovery effort managed by the division. The Emergency Management Division has established a recovery field office in Olympia to work with over 300 applicants throughout the repair and restoration process for about 2,300 projects statewide. This recovery effort is expected to continue through 2007, in partnership with the Federal Emergency Management Agency.

Total \$ \$47,919,654

GFS \$ \$0

Other \$ \$47,919,654

FTEs 27.4

Agency Priority:

Expected Results

Facilitate partnerships to ensure timely and responsive recovery activity. Full compliance with audit requirements and federal and state laws and regulations that pertain to the Nisqually Earthquake recovery effort.

Statewide Result: Improve the safety of people and property

Enhanced 911 Program

The Enhanced 911 (E911) program works with counties and communications companies to ensure that residents of the state of Washington have access to emergency assistance through an enhanced 911 system that is operational and available at all times, regardless of the technology the caller is using to dial 911. The E911 state coordinator has the responsibility to provide oversight of statewide 911 wire line and wireless activities including working with national and state regulators, establishing statewide performance standards, influencing national standards, and establishing rules and policies for reimbursement to counties of 911 expenses. Assistance to counties includes the following areas: technical, database/GIS, national issues, financial, operations, training, administration, accessibility, contingency planning, wireless, and public education.

Total \$ \$18,752,201

GFS \$ \$92,000

Other \$ \$18,660,201

FTEs 6.4

Agency Priority:

Expected Results

Develop policy for the fair and equitable distribution of state E911 assistance to counties. Establish standards for the implementation and operation of wireless and wire line E911 systems, both nationally and statewide. Provide a public education program on the appropriate use of 911 emergency number. Assist county efforts to acquire capability of processing wireless calls with latitude/longitude location information



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Facility Operations and Maintenance

Two divisions within the Military Department are responsible for facility operations and maintenance. The Air National Guard is responsible for Air National Guard facilities only. The Army National Guard is responsible for all Army National Guard, Emergency Management, and state Military Department facilities. Both organizations conduct routine maintenance, repair, and daily caretaker services that preserve our existing facility assets and ensure facilities continue to support the missions of the Military Department. These facilities are located in 37 communities, comprise over 3.1 million square feet of floor space, and are used by over 8,000 guard members and agency employees. These facilities also are an integral part of the local communities and support activities such as after-school programs, local first responders, and public safety organizations.

Total \$ \$15,471,952

GFS \$ \$7,552,314

Other \$ \$7,919,638

FTEs 89.0

Agency Priority:

Expected Results

Reduce backlog of maintenance requirements in facilities. Extend life of facility assets
Support department mission requirements. Safe and accessible facilities. Facilities that are desired by local communities.
Facilities that reflect a professional, well managed organization and contribute to morale, retention, and recruiting.

Statewide Result: Improve the safety of people and property

Fire Mobilization

The Fire Mobilization program is mandated by RCW 38.54. It includes the handling of the request for fire mobilization through the state Emergency Operations Center (EOC) and the state emergency operations officer on duty. Fire Mobilization requests are approved by the Adjutant General. It also includes the activation and operation of the state EOC to support those state agencies (normally the Washington State Patrol and the Department of Natural Resources) that provide resources to fight the fires. In coordination with the State Fire Protection Policy Board, the Emergency Management Division (EMD) is responsible for the final preparation and promulgation of the State Fire Services Mobilization Plan, which must be approved by the Adjutant General. The Military Department establishes procedures for claim reimbursement associated with the provisions of the Fire Mobilization Plan.

Total \$ \$9,083,322

GFS \$ \$0

Other \$ \$9,083,322

FTEs 1.3

Agency Priority:

Expected Results



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Program Management

The Emergency Management Division Program Management activity provides direct oversight of program deliverables in all hazards, including both natural and technological hazard areas. The programs include the Emergency Management Performance Grant (EMPG), Earthquake/Volcano, Terrorism/Homeland Security, Hazardous Material/SERC, Chemical Stockpile Emergency Preparedness, U.S. Department of Energy, Columbia Generating Station (Nuclear Plant), and Search and Rescue. The Military Department ensures that the Emergency Management Council complies with the mandates of RCW 38.52.040 that requires the council to advise the Governor and the director on all matters pertaining to state and local emergency management.

Total \$ \$9,006,308

GFS \$ \$796,322

Other \$ \$8,209,986

FTEs 16.8

Agency Priority:

Expected Results

Provide resources to state and local entities to prepare for, mitigate against, and recover from disasters or emergencies. Effectively and efficiently administer grants to increase the state's all-hazard response and preparedness capability. Develop local jurisdictions' capacity to respond to emergencies and reduce loss of life and property during either natural or technological disasters. Assure health and safety of population and environment in areas of high risk, such as the Hanford Site, and the Umatilla Chemical Depot.

Statewide Result: Improve the safety of people and property

Overhead/Administration

The Executive Management Team and administrative function support all of the activities listed in this inventory document. The range of services/support include executive oversight and direction, risk management, administrative support, policy development, strategic planning, customer relations, budgeting, accounts payable, accounts receivable, payroll, procurement, inventory, information technology/telecommunications, and human resource management.

Total \$ \$5,805,333

GFS \$ \$3,451,985

Other \$ \$2,353,348

FTEs 25.0

Agency Priority:

Expected Results

Clear strategic direction for all employees of the department; Maximum accountability and efficient use of all resources within the department; Compliance with all regulations governing federal funding resulting in no audit findings; A diversified workforce capable and willing to accomplish the department's mission and strategic objectives.



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Disaster Recovery

The Military Department is the focal point for recovery activities following a major disaster, coordinating all disaster recovery programs implemented by state agencies. The Federal Emergency Management Agency (FEMA) provides funding for three disaster recovery programs: (1) the Public Assistance Program provides funding for state and local government agencies, certain private nonprofit organizations, and Indian tribes for infrastructure repairs for presidentially-declared disasters and federally-declared fires; (2) the Individual Assistance and Housing Program serves individuals impacted by major disasters; and (3) the Hazard Mitigation Grant Program provides funding to local jurisdictions to prevent or minimize the effects of future disasters. During non-disaster times, these programs assist local jurisdictions in preparing for disaster recovery operations and in obtaining federal disaster assistance.

Expected Results

Maximize services and benefits to disaster victims in accordance with the Disaster Mitigation Act of 2000. Seek all applicable federal and voluntary agency assistance to restore disaster impacted communities to social and economic vitality. Improved capacity to transition rapidly and efficiently from response to recovery activities.

Total \$ \$5,223,102

GFS \$ \$553,102

Other \$ \$4,670,000

FTEs 6.1

Agency Priority:

Statewide Result: Improve the safety of people and property

Homeland Security

The Military Department is the state focal point for activities and a wide array of multi-jurisdictional pilot projects related to homeland security among local jurisdictions and state agencies. The department administers grants from various governmental agencies to support prevention, preparedness for, response to, and recovery from terrorist events in any location within Washington State. Homeland security provides a single point for accessing support for efforts to equip, train, and prepare emergency responders to make Washington more secure for its citizens. The department, through its homeland security activities, builds strong and effective partnerships among all levels of government in Washington State. The Emergency Management Council, through its Committee on Terrorism (COT), provides guidance and direction for a homeland security state strategy. Secure communications; response; regional coordination; and federal, state, and local governments and private industry are brought together and facilitated by the COT. The Army and Air National Guard execute homeland security missions in coordination with the United States Northern Command.

Expected Results

Protect the citizens of Washington State, their property, the environment, and the economy from terrorism and other hazards. Maximize the ability to provide and sustain resources to local and state government to address homeland security requirements. Ensure public safety and economic vitality of the state by providing essential equipment, secure communications, and coordinated plans for emergency response to terrorist events.

Total \$ \$4,537,188

GFS \$ \$92,000

Other \$ \$4,445,188

FTEs 1.3

Agency Priority:



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Interoperable Emergency Communications

Designs, manages, maintains, and repairs telecommunications, information technology, and warning systems for local and state emergency management organizations. Commercial and state systems support interoperable and redundant voice and data communications for warning citizens and emergency response agencies, and for coordinating emergency response actions among local, state, federal, tribal, nonprofit, and private entities. Radio frequency management, communication security, network security, telecommunications planning, and technical assistance visits are conducted to enhance the interoperability of public safety telecommunications systems. Military Department employees host, or are members of various national, state, local, and private sector committees, including the State Interoperability Executive Committee. The Military Department is also working a five-year project administered by the Department of Defense (DoD) to demonstrate the feasibility to integrate DoD communication system technology to create and test systems for local government application. This initiative is called the Advanced Concept Technology Demonstration (ACTD) project.

Total \$ \$3,342,352

GFS \$ \$590,121

Other \$ \$2,752,231

FTEs 8.6

Agency Priority:

Expected Results

Provide robust, redundant telecommunications and information technology systems that ensure 100 percent reliability with available resources. Provide interoperable technology equipment to state and local jurisdictions.

Statewide Result: Improve the quality of Washington's natural resources

Environmental Management

The Environmental Program's missions are to ensure the agency meets its statutory obligations for compliance with federal, state, and local regulations, and mitigate impacts to natural, cultural, and human resources through aggressive resource protection programs. To assist in fulfilling this mission, the program provides environmental awareness and regulatory training to National Guard and state personnel; ensures proper disposal of hazardous wastes by monitoring waster stream generators for regulatory compliance; evaluates land use activities of proposed developments through the NEPA/SEPA process and prepares mitigation plans to support development; and assists in resolving environmental/occupational health issues to protect agency personnel while providing for safe work environments.

Total \$ \$2,438,152

GFS \$ \$208,520

Other \$ \$2,229,632

FTEs 6.3

Agency Priority:

Expected Results

Full compliance with regulatory statutes (NEPA and SEPA) including public process through reviews of specified agency actions. Improve quality of workplace environment by remediating workplace environmental hazards. Proper disposal of hazardous wastes generated by agency operations. Incorporate sustainable practices in agency operations. Trained agency staff that is knowledgeable in environmental regulations and compliance. Minimize impacts to resources through effective mitigation and corrective action projects.



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Security Services

The Military Department's Security Services provides personnel and equipment for force protection for all staff, facility, and equipment security statewide. This program is a key component of the agency's anti-terrorism plan. Services are provided through armed security personnel, a vehicle and employee pass and identification program; electronic monitoring and surveillance; and an extensive facility lock/key program. In addition to routine security functions, the Military Department also has responsibilities under the state's continuity of government plan for protection of state officials while at Camp Murray, during times of emergency.

Total \$ \$2,123,639

GFS \$ \$115,406

Other \$ \$2,008,233

FTEs 22.2

Agency Priority:

Expected Results

Protect personnel and the physical assets and equipment resources of the Military Department and key state officials in accordance with the state continuity of government plan, by providing a fully trained and armed security force. Implement force protection and anti-terrorist measures throughout the state.

Statewide Result: Improve the safety of people and property

Alert and Warning

The Alert and Warning Center is operated 24 hours a day, 365 days a year serving as the state's public service warning/answering point and the initial contact point for emergency state assistance to local jurisdictions, E-911 centers, private industry, state agencies, and other organizations. The Center managed warnings, notifications, and resource coordination for over 3,300 events last year. An essential component for ensuring statewide communication capability during emergencies and disasters is attending to the life cycle maintenance and replacement plan. The Alert and Warning Center is an integral part of the Emergency Operations Center (EOC), the principal location for coordinating the state's response to a disaster and meeting resource requirements that exceed local jurisdiction's capabilities.

Total \$ \$2,059,190

GFS \$ \$1,521,872

Other \$ \$537,318

FTEs 16.1

Agency Priority:

Expected Results

Provide immediate and error free response and coordination to all emergencies. Achieve 100 percent accuracy on transmission and dissemination of all alerts, warnings, watches, and advisories.



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Real Property Management

The Military Department's inventory of Army and Air National Guard and Emergency Management Division real property assets requires a robust management program. The real property sections, both Army National Guard and Air National Guard, provide support to the Adjutant General in developing sound real property policy and management practices for the real property assets (real estate, including land and facilities) owned and operated by the agency. This activity manages real estate leases, operating licenses, permits, easements, rental agreements, and other legal documents. Activities also include property management services such obtaining janitorial and landscaping services for Army National Guard facilities and payment of storefront leases for Army National Guard recruiting stations.

Total \$ \$1,672,308

GFS \$ \$110,303

Other \$ \$1,562,005

FTEs 3.6

Agency Priority:

Expected Results

Ensure scope and condition of all real property holdings are visible at all levels of management through continuous, accurate and timely monitoring/recording of all real property transactions. Generate revenue stream from rental/leases to assist in funding facility upkeep/custodial services and maintenance.

Statewide Result: Improve the safety of people and property

Emergency Management Plans

This activity involves the coordination of state emergency response and recovery plans, and is responsible for all hazards analysis. The unit coordinates the Governor's Emergency Proclamation and re-entry, recovery, food control, and other decision packages for the Governor and disaster managers during emergency activations. The section reviews all jurisdictions' comprehensive plans; produces and maintains the state Hazards Identification and Vulnerability Assessment; monitors local, inter and intra-state and international agreements; and drafts emergency proclamations. Staff provides analysis and planning support to local jurisdictions, state agencies, and volunteer organizations, as well as assisting them in the use of GIS, remote sensing, and hazards analysis tools in the development of emergency preparedness, response, recovery, and mitigation plans.

Total \$ \$1,660,049

GFS \$ \$874,631

Other \$ \$785,418

FTEs 11.9

Agency Priority:

Expected Results

Develop applications for the use of remote sensing in support of emergency management activities. Develop and provide analytical hazard templates, GIS products, and planning support to internal and external customers. Assist local jurisdictions, state agencies and others in the development of response, recovery, and mitigation plans. Develop emergency decision packages for the Governor and disaster managers. Develop and implement EMAC and train state agencies on its provisions and requirements.



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

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Hazard Mitigation

The Hazard Mitigation program encourages communities to enhance their disaster resistance through the development of hazard mitigation plans, structural and non-structural mitigation projects, and the development of public-private partnerships to strengthen community commitment to hazard mitigation. A variety of financial and technical assistance programs are administered for hazard mitigation activities preceding and following a presidential disaster or emergency declaration. As part of a disaster recovery effort, the Federal Emergency Management Agency (FEMA) provides funding for mitigation projects to minimize damages from future events. The State Hazard Mitigation program coordinates the creation and maintenance of comprehensive state and local hazard mitigation programs.

Total \$ \$947,250

GFS \$ \$168,150

Other \$ \$779,100

FTEs 1.6

Agency Priority:

Expected Results

Refine state and local hazard mitigation strategies and plans to comply with revised federal planning criteria. Enhance statewide disaster resistance through the State Hazard Mitigation Program. Maximize federal reimbursement of state disaster administrative costs.

Statewide Result: Improve the safety of people and property

Facility Planning

The Military Department's planning program provides facility planning and capital budget development services for all Military Department activities in support of agency requirements for the Army National Guard, Emergency Management, and other department areas. The Air Guard maintains a separate planning section to support Air Guard facility requirements. The planning function is critical to ensure facility improvements and/or new facility construction are programmed to support revisions to unit stationing or missions, or new unit assignments to the Washington National Guard or state Military Department; that federal and state budgets are forecast and developed to support these facility requirements; and that federal, state, and local regulatory concerns – environmental, land use, growth management, cultural resources - are addressed.

Total \$ \$881,079

GFS \$ \$418,368

Other \$ \$462,711

FTEs 5.0

Agency Priority:

Expected Results

Master plans for facilities are developed and updated that drive facility requirements. Projects are planned to satisfy best practices for facility siting, design, and construction. Capital budgets that reflect both short-term and 10 year plan requirements. Capital budgets that integrate staffing, operations, and maintenance requirements for facilities.



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

Statewide Result: Improve the safety of people and property

Emergency Management Training

Provide training and education to local governments, state agencies, and volunteer organizations that are critical for the preparedness of, response to, and recovery from local and statewide emergencies and disasters. This all-hazards approach to training includes courses in emergency management disciplines, recovery operations, terrorism and weapons of mass destruction, hazardous materials, and natural hazards, as well as skill level courses in areas such as flood fighting, mass fatalities response, and earthquake mitigation. This training is designed to ensure that emergency responders provide a safe, rapid response while minimizing life and property losses.

Expected Results

Conduct annual training program providing state agencies and local jurisdictions broad based emergency management training to enhance public safety. Provide approximately 52 weapons of mass destruction/terrorism courses for emergency responders in Washington State.

Total \$ \$718,581

GFS \$ \$367,974

Other \$ \$350,607

FTEs 4.6

Agency Priority:

Statewide Result: Improve the safety of people and property

Emergency Management Exercises

Provide exercise support to local governments, state agencies, volunteer organizations, and in certain situations, private enterprises. Exercises are designed to test the response, recovery, preparedness, and mitigation phases of emergency management, and have the ultimate goal of saving lives, minimizing property damage, and reducing the impacts of these hazards on the environment and economy of the state. Assistance is provided in developing, conducting, and evaluating exercises. The division's approach is all-hazard, with special emphasis on terrorism, weapons of mass destruction (WMD), radiological control, the Chemical Stockpile Emergency Preparedness Program, hazardous materials, and the Columbia Generating Station Program, in addition to all natural hazards, including floods, fires, earthquakes, foreign animal diseases, volcanoes, lahars, high winds, and winter storms.

Expected Results

Coordinate state/local participation in 30 homeland security exercises to improve preparedness for dealing with a WMD event. Conduct exercise for Nuclear Power Plant, Hanford Site, and Chemical Stockpile Program, as well as other all-hazards events to improve response and recovery actions.

Total \$ \$717,581

GFS \$ \$367,974

Other \$ \$349,607

FTEs 4.6

Agency Priority:



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

Statewide Result: Improve the safety of people and property

Education Programs

Educate residents, local jurisdictions, state agencies, schools, and the private sector on emergency and disaster preparedness. The program includes informational materials, publications, presentations, and training to assist citizens in preparing for emergencies and disasters, thereby saving lives, minimizing property damage, and reducing the impact on the environment and the economy. This activity also supports the education and professional leadership development of members of the Army and Air National Guard.

Total \$ \$409,396

GFS \$ \$321,530

Other \$ \$87,866

FTEs 1.2

Agency Priority:

Expected Results

Conduct annual "all-hazard" disaster preparedness campaign to prepare the public to better handle disasters. Continue emergency preparedness instruction for the senior and developmentally-challenged public to improve the overall safety of these individuals. Deliver train-the-trainer instructional skills class for local jurisdictions to expand and enhance public safety. Develop management skills to meet manpower requirements for leaders in the Washington National Guard.

Statewide Result: Improve the safety of people and property

Public Information

During emergencies, National Guard activations, and life-threatening events, the Military Department's public information activities provide critical information to help the public avoid death, injury, and loss of property from all types of hazards and to be informed of department activities of public importance. The Military Department's extensive public information planning and staff training enables it to work with local, state, and federal agencies to provide accurate and timely emergency information to the public. The Emergency Management Division's public information staff performs key public information functions in the emergency response plans for the Umatilla Chemical Depot, the Hanford Site, the Columbia Generating Station nuclear power plant, and other technological hazards. The Military Department also carries out public information requirements of the state's continuity of government plan.

Total \$ \$287,061

GFS \$ \$136,426

Other \$ \$150,635

FTEs 1.8

Agency Priority:

Expected Results

Citizens receive timely, accurate information on emergencies to keep informed of the response effort. Provide materials/information to the public to educate them on how to prepare for/and receive critical information during times of emergency. Trained local/state government staff and officials who are knowledgeable in public information dissemination during times of emergency



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

Statewide Result: Improve the safety of people and property

Vehicle & Equipment Maintenance

RCW 38.12.20(8) and the current State/Federal Master Cooperative Agreement requires the Adjutant General to attend to the care, preservation, operation, safekeeping, and repair of property belonging to the state, or issued to the state by the United States government. To fulfill this obligation, it is essential that safe, functional vehicles/equipment is provided to the department employees for use in accomplishing their assigned tasks.

Total \$ \$233,969

GFS \$ \$233,969

Other \$ \$0

FTEs 1.2

Agency Priority:

Expected Results

Statewide Result: Improve the safety of people and property

Employer Support of the Guard and Reserves

Created by the Department of Defense in 1972 to minimize conflicts between reservists/guardsmen's part-time military duties and their full-time civilian career responsibilities, Employer Support of the Guard and Reserves (ESGR) informs employers of the increasing importance of the National Guard (Army and Air) and Reserves (Army, Air Force, Marines, Navy, and Coast Guard) and explains the necessity for, and role of, these forces in national defense. ESGR provides advice to employers and military members about each of their rights and responsibilities under the law, and seeks resolutions to eliminate misunderstandings between employers and reservists.

Total \$ \$21,115

GFS \$ \$21,115

Other \$ \$0

FTEs 0.0

Agency Priority:

Expected Results

Statewide Result: Improve the safety of people and property

Washington State Guard

The Washington State Guard (WSG) is recognized as one of the three components of the organized militia by RCW 38.14.00. RCW 38.14 identifies these three components as the Army National Guard, the Air National Guard, and the WSG. The WSG is composed primarily or retired members of the Washington Army and Air National Guard whose extensive experience and expertise provide an invaluable resource to the Adjutant General to meet essential mission requirements when the regular units and personnel of the Army and Air Guard are mobilized and deployed for federal active duty. Currently, the State Guard consists of commissioned and noncommissioned officers, for a total of 55 members. The membership meets one day monthly, in a non-pay status. The commanding officer, a retired commissioned officer, holds the rank of brigadier general and reports directly to the Adjutant General. Funding allotted to this activity is used to provide a uniform allowance for each member and for limited training/travel. The current mission assigned to the State Guard focuses on direct support to the Washington Military Department located at Camp Murray.

Total \$ \$10,923

GFS \$ \$10,923

Other \$ \$0

FTEs 0.0

Agency Priority:

Expected Results



State of Washington
Agency Activity Inventory System
Agency Activity by Agency
Approp Period 2001-03
Activity Version: 2001-03 Recast Actuals

Agency: 245 - Military Department

Statewide Result: Improve the safety of people and property

State Active Duty

The Washington National Guard performs state active duty missions under the provisions of RCW 38.08.040. The Governor can order the National Guard to active state service when an event such as a natural or man-made disaster occurs, or when there is an imminent threat to public health and safety. State active duty missions may include: Emergency response support, as requested by civil authorities; air and land transportation; security forces and traffic control; light urban search and rescue; support to law enforcement for civil disturbances; supplemental communications; emergency medical assistance; damage assessment; power generation; and water purification. Upon activation by the Governor, the state must pay for the use of the Washington National Guard and its equipment, unless federal funds are authorized for such purpose.

Expected Results

Total \$ _____ \$0

GFS \$ \$0

Other \$ \$0

FTEs 0.0

Agency Priority:

Sub-Total for Agency 245 - Military Department

Totals \$133,321,705

GFS \$18,005,005

Other \$115,316,700

FTEs 262.0